

Schedule "A"  
By-law 2021-04  
The Corporation of the Town of Tecumseh  
2021 Budget Summary

<b>Revenues</b>	<b>2021</b>	<b>2020</b>	<b>\$ Change</b>	<b>% Change</b>
General Tax Levy	25,315,905	24,347,565	968,340	3.98%
Local Improvements	1,019	1,019	-	0.00%
Rights of Way	15,000	15,000	-	0.00%
Payment In Lieu of Taxes	78,040	72,500	5,540	7.64%
<b>Sub-total Taxation Revenue</b>	<b>25,409,964</b>	<b>24,436,084</b>	<b>973,880</b>	<b>3.99%</b>
Ontario/Canada Grants	355,444	379,063	(23,619)	-6.23%
Fees, Services Charges and Donations	11,640,399	12,157,137	(516,738)	-4.25%
Licences, Permits and Fines	867,568	744,500	123,068	16.53%
Penalties and interest	380,000	380,000	-	0.00%
Investment income	1,192,309	1,192,309	-	0.00%
Other Revenues	657,055	608,675	48,380	7.95%
Transfer from reserves and reserve funds	1,386,291	891,219	495,072	55.55%
<b>Sub-total Operating Revenue</b>	<b>16,479,066</b>	<b>16,352,903</b>	<b>126,163</b>	<b>0.77%</b>
Ontario/Canada Grants	450,000	40,176,500	(39,726,500)	-98.88%
Share of Gas Tax Revenues	1,127,500	1,127,500	-	0.00%
Capital contributions from Landowners	1,009,400	4,890,200	(3,880,800)	-79.36%
Proceeds from long term debt issued	-	9,593,500	(9,593,500)	-100.00%
Transfer from reserve and reserve funds	25,344,750	20,443,000	4,901,750	23.98%
<b>Sub-total Capital/Lifecycle Revenue</b>	<b>27,931,650</b>	<b>76,230,700</b>	<b>(48,299,050)</b>	<b>-63.36%</b>
<b>Total Revenues</b>	<b>69,820,680</b>	<b>117,019,687</b>	<b>(47,199,007)</b>	<b>-40.33%</b>

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<b>Operating Expenditures</b>	<b>2021</b>	<b>2020</b>	<b>\$ Change</b>	<b>% Change</b>
Council	429,154	464,059	(34,905)	-7.52%
Administration	4,544,702	4,162,411	382,291	9.18%
<b>Sub-total General Government</b>	<b>4,973,856</b>	<b>4,626,470</b>	<b>347,386</b>	<b>7.51%</b>
Fire	1,366,729	1,389,710	(22,981)	-1.65%
Police	3,624,657	3,598,591	26,066	0.72%
Crossing Guards	90,883	89,069	1,814	2.04%
Building Department	582,890	561,850	21,040	3.74%
Animal Control	50,680	50,680	-	0.00%
Conservation Authority	294,074	282,674	11,400	4.03%
Emergency Measures	24,050	30,050	(6,000)	-19.97%
<b>Sub-total Protection to Persons and Property</b>	<b>6,033,963</b>	<b>6,002,624</b>	<b>31,339</b>	<b>0.52%</b>
Roadways (Public Works)	1,644,244	1,614,816	29,428	1.82%
Winter Control	383,203	377,504	5,699	1.51%
Transit	314,351	309,427	4,924	1.59%
Street Lighting	224,000	239,000	(15,000)	-6.28%
<b>Sub-total Transportation Services</b>	<b>2,565,798</b>	<b>2,540,747</b>	<b>25,051</b>	<b>0.99%</b>
Sanitary Sewer	2,475,560	2,454,328	21,232	0.87%
Storm Sewers	527,365	522,714	4,651	0.89%
Waterworks System	3,558,233	3,597,769	(39,536)	-1.10%
Garbage Collection	645,715	633,160	12,555	1.98%
Garbage Disposal	855,200	839,000	16,200	1.93%
<b>Sub-total Environmental Services</b>	<b>8,062,073</b>	<b>8,046,971</b>	<b>15,102</b>	<b>0.19%</b>
Assistance to Aged	42,600	39,985	2,615	6.54%
<b>Sub-total Social and Family Services</b>	<b>42,600</b>	<b>39,985</b>	<b>2,615</b>	<b>6.54%</b>
Parks	1,647,689	1,549,869	97,820	6.31%
Arena	1,772,935	1,843,048	(70,113)	-3.80%
Pool	216,480	261,699	(45,219)	-17.28%
Other	126,683	58,669	68,014	115.93%
<b>Sub-total Recreation Services</b>	<b>3,763,787</b>	<b>3,713,285</b>	<b>50,502</b>	<b>1.36%</b>

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<b>Operating Expenditures</b>	<b>2021</b>	<b>2020</b>	<b>\$ Change</b>	<b>% Change</b>
Libraries	6,450	6,450	-	0.00%
Corn Festival	-	180,537	(180,537)	-100.00%
Special Events	19,227	19,327	(100)	-0.52%
<b>Sub-total Cultural Services</b>	<b>25,677</b>	<b>206,314</b>	<b>(180,637)</b>	<b>-87.55%</b>
Planning and Zoning	659,012	595,792	63,220	10.61%
Committee of Adjustment	101,872	108,880	(7,008)	-6.44%
Agricultural and Reforestation	227,536	233,595	(6,059)	-2.59%
Tile Drainage/Shoreline Assistance	1,019	1,019	-	0.00%
<b>Sub-total Planning and Development</b>	<b>989,439</b>	<b>939,286</b>	<b>50,153</b>	<b>5.34%</b>
Transfer to reserve and reserve funds	729,730	531,500	198,230	37.30%
<b>Total Operating Expenditures</b>	<b>27,186,923</b>	<b>26,647,182</b>	<b>539,741</b>	<b>2.03%</b>
<b>Capital/Lifecycle Expenditures</b>	<b>2021</b>	<b>2020</b>	<b>\$ Change</b>	<b>% Change</b>
General Government	862,000	4,078,075	(3,216,075)	-78.86%
Protection To Persons and Property	115,300	130,300	(15,000)	-11.51%
Transportation Services	7,647,800	5,053,000	2,594,800	51.35%
Environmental Services	10,184,450	10,216,700	(32,250)	-0.32%
Recreation Services	5,224,500	56,310,000	(51,085,500)	-90.72%
Cultural Services	60,000	20,000	40,000	200.00%
Planning and Development	4,365,900	930,000	3,435,900	369.45%
Transfer to reserve and reserve funds	14,173,807	13,634,430	539,377	3.96%
Opening Unfinanced Capital	3,303,743	2,442,026	861,717	35.29%
Closing Unfinanced Capital	(3,303,743)	(2,442,026)	(861,717)	35.29%
<b>Total Capital/Lifecycle Expenditures</b>	<b>42,633,757</b>	<b>90,372,505</b>	<b>(47,738,748)</b>	<b>-52.82%</b>
<b>Total Expenditures</b>	<b>69,820,680</b>	<b>117,019,687</b>	<b>(47,199,007)</b>	<b>-40.33%</b>
<b>Net Surplus/(Deficit) End of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	