|  | Budget | Actuals | Budget | Budget | Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 | 2021 | 2022 | 2023 | 2024 |
| REVENUE |  |  |  |  |  |
| Levy | \$132,000 | \$99,000 | \$132,000 | \$132,000 | \$132,000 |
| Levy Adjustments | \$1,500 |  | \$1,500 | \$1,500 | \$1,500 |
| Supplementary | \$2,000 |  | \$2,000 | \$2,000 | \$2,000 |
| (Writer-Offs) | \$(500) |  | \$(500) | \$(500) | \$(500) |
| BIA Associate Memberships | \$500 | \$250 | \$500 | \$500 | \$500 |
| Transfer from Reserve | \$24,050 | \$36,950 | \$30,000 | \$15,000 | \$10,000 |
| Events \& Sponsor Revenue | \$7,600 |  | \$7,600 | \$7,600 | \$7,600 |
| Misc. Revenue |  |  |  |  |  |
| Interest Revenue | \$1,900 | \$1,559 | \$1,500 | \$1,500 | \$1,500 |
| TOTAL REVENUE | \$167,550 | \$137,759 | \$173,100 | \$158,100 | \$153,100 |
| EXPENSES |  |  |  |  |  |
| Permits/Licenses | \$100 |  | \$100 | \$100 | \$100 |
| Accounting \& Legal Fees | \$10,900 | \$5,781 | \$10,900 | \$10,900 | \$10,900 |
| Bank Charges | \$3,250 | \$2,094 | \$2,050 | \$2,050 | \$2,050 |
| Insurance | \$200 |  | \$200 | \$200 | \$200 |
| Insurance Claims |  |  |  |  |  |
| Clothing Expense | \$300 |  |  | \$300 | \$300 |
| Meals \& Entertainment | \$1,000 | \$19 | \$1,000 | \$1,000 | \$1,000 |
| Seminars/Conferences | \$1,700 |  | \$1,700 | \$1,700 | \$1,700 |
| Memberships/Associations | \$250 | \$477 | \$250 | \$250 | \$250 |
| Office Rent | \$12,000 | \$10,626 | \$13,200 | \$13,200 | \$13,200 |
| Office \& Misc Expense | \$1,800 | \$1,882 | \$1,750 | \$1,450 | \$1,450 |
| Freight \& Courier Fees | \$200 | \$94 | \$200 | \$200 | \$200 |
| Software \& Computer Expense | \$2,000 | \$2,035 | \$2,000 | \$2,000 | \$2,000 |
| Repairs \& Maintenance | \$1,350 | \$1,626 | \$1,350 | \$1,350 | \$1,350 |
| Telephone \& Internet Expense | \$1,700 | \$1,652 | \$1,700 | \$1,700 | \$1,700 |
| Website \& Storage Expense | \$300 | \$556 | \$500 | \$500 | \$500 |
| Travel | \$1,800 |  | \$1,800 | \$1,800 | \$1,800 |
| Mileage Expense | \$300 | \$286 | \$500 | \$500 | \$500 |
| Wages \& Salaries | \$40,000 | \$36,923 | \$41,000 | \$42,000 | \$42,000 |


| EI Expense | $\$ 800$ | $\$ 817$ | $\$ 900$ | $\$ 950$ | $\$ 950$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| CPP Expense | $\$ 1,700$ | $\$ 1,911$ | $\$ 1,800$ | $\$ 1,900$ | $\$ 1,900$ |
| Advertising \& Marketing | $\$ 12,800$ | $\$ 15,648.09$ | $\$ 10,600$ | $\$ 13,600$ | $\$ 13,600$ |
| Sponsorships \& Donations | $\$ 3,500$ | $\$ 850$ | $\$ 3,500$ | $\$ 3,500$ | $\$ 3,500$ |
| Promotional Photography | $\$ 100$ |  | $\$ 100$ | $\$ 100$ | $\$ 100$ |
| Tecumseh Dollar Expense | $\$ 35,000$ | $\$ 28,689$ | $\$ 35,000$ | $\$ 35,000$ | $\$ 35,000$ |
| Beautification \& Events | $\$ 50,950$ | $\$ 21,209.57$ | $\$ 44,200$ | $\$ 24,250$ | $\$ 19,250$ |
| EXPENDITURES TOTAL | $\$ 184,500$ | $\$ 123,642$ | $\$ 173,100$ | $\$ 157,300$ | $\$ 152,300$ |
| YEAR END SURPLUS /(DEFICIT) | $\$(16,950)$ | $\$ 14,117$ | $\$ 0.00$ | $\$ 800$ | $\$ 800$ |

