

Strategic Priorities

Setting the Stage for Achieving Council's Strategic Plan

March 29, 2022



Purpose of the Development Priorities Workshop

- Present to Council options to realize strategic priorities related to growth and community health & wellness
- Build on the Focus Group discussions held in 2021 with members
- Receive direction from Council on capital plans for 2023 – 2026 and beyond



Council's Strategic Priorities

- Smart Growth
 - Economic development
 - New housing supply & affordability
- Sustainable Infrastructure
 - Invest in infrastructure
 - Fiscally sustainable
- Community Health & Wellness
 - Sportsplex project
 - Build strong & stable neighbourhoods



Recap of 2021 Focus Groups with Council

- 3 main themes during 2021 focus groups:
 - Development & Growth
 - Tecumseh Hamlet Area
 - MRSPA
 - Industrial growth in Oldcastle
 - Tecumseh Main Street
 - Progress the Tecumseh Road CIP
 - Recreation & Cultural Amenities
 - Sportsplex components
 - Lakewood Park amenities
 - Southfield Park splashpad
 - Maidstone Recreation Centre
 - Cada Library



Recap of 2021 Focus Groups with Council

- 4th theme during 2021 focus groups:
 - Flood Prevention & Mitigation
 - Infrastructure related to flood control
- Remaining theme:
 - Transportation
 - Roads
 - Active transportation



Today's Presentations

- Two presentations will outline extraordinary capital works programs to address the 3 main themes, which:
 - Are beyond status quo capital works
 - Were developed with consideration for current market conditions & recent discussions with development community
 - Focus on financial sustainability
- 4th & 5th themes also addressed that:
 - Factor in successful grant supported works
 - Are part of the regular capital works program



Today's Presentations

- Community & Recreation Services (CRS)
 - Builds on modified sportsplex strategy
 - Two scenarios presented
 - Self-funded
 - Senior government supported
- Public Works & Engineering Services (PWES)
 - Four growth scenarios presented
 - Mix of self-funded, senior government supported and developer front-ending
- Both present options over & above our usual capital works program
 - Financial
 - Human Resources



Outcomes from Today's Workshop

- Seeking Council's direction:
 - To move forward with the modified sportsplex strategy
 - To discuss and receive direction on the scenarios presented by PWES
- Pending the outcome of today's workshop, an additional session may be needed to complete Council's deliberations

