

## The Corporation of the Town of Tecumseh

Corporate Services & Clerk

То:	Mayor and Members of Council
From:	Christina Hebert, Manager Committee & Community Services
Date to Council:	December 11, 2018
Report Number:	CS-2018-45
Subject:	Dog Tag & Licensing Enforcement Program - 2018

#### Recommendations

It is recommended:

That Report CS-2018-45 regarding the 2018 Dog Tag and Licensing Enforcement Program be received.

# Background

In accordance with the Town's Dog Control By-law No. 2003-91, as amended, every dog owner must make application, annually, for a dog licence(s). The licence will help ensure a dog's safe return should it be found running-at-large, or found and reported by a neighbour. The Dog Tag and Licensing Program (Licensing Program) is a protective initiative intended to offset the costs associated with regulating and controlling dogs running-at-large, providing a dog catcher and maintaining the Dog Pound.

The 2018 dog licence (tag) fee was increased from \$15.00 to \$20.00 for dog tags purchased before the March 31<sup>st</sup> and from \$30.00 to \$35.00 for tags purchased after March 31<sup>st</sup> each year.

In an effort to increase compliance with the Licensing Program and to create awareness for the new fees, additional enforcement services were recommended to ensure responsible dog ownership, by-law compliance and to maintain community safety. The enforcement services would further assist in updating the Dog Tag Registry for accuracy, future notifications and enforcement.

At the November 14, 2017, Regular Council Meeting, approval was given to enter into an agreement with the Commissionaires, a local enforcement service, to assist in the collection of the fees and updating the Dog Tag Registry [Resolution RCM-396/17].

## Comments

#### **Public Awareness / Advertising**

In keeping with past practice, registered dog owners were notified by direct mail in January 2018 regarding the annual dog tag(s) licensing renewal. Notices were also placed in the local newspapers, as well as promoted on the Town's website, social media pages and in the annual Collection Calendar.

The Town's Everbridge callout phone system was also utilized to send a further 'friendly reminder' to registered dog owners to renew their dog licence prior to March 31<sup>st</sup> and in advance of the Commissionaires beginning a door-to-door canvass.

On March 22, 2018, a callout was sent to all residents who purchased a licence in 2017 and had not yet purchased a licence in 2018. Approximately 655 calls were sent to registered dog owners who had the convenient option to select '1' should they no longer have a dog.

Following the callout, 193 dog tag forms were received, either renewing or notifying that they no longer have a dog and 33 residents acknowledged they no longer had a dog by selecting '1' during the phone message, for a total of 226 responses from the callout.

As well, the callout provided a further opportunity to update the dog registry for use in the Commissionaires canvass.

A notice was placed in the May 11 publication of the Shoreline Week to provide advance notice to residents that the Town would be conducting a door-to-door canvass. As the canvassing by the Commissionaires was taking place primarily in the Shoreline Week circulation area, there was not a need to advertise in the Essex Free Press.

A News Release was issued, along with promotion on the Town's website, social media pages and coverage was provided in the local media such as the *Windsor Star* and *AM800*. Reminders were given on the Town's social media during the canvassing period to bring continuous awareness that the Town had retained the services of the Commissionaires.

Information regarding the dog tag canvassing initiative was also conveyed to the OPP for their awareness and to assist with any inquires they may receive from residents.

#### **Commissionaires Schedule**

The Commissionaires conducted a door-to-door canvass starting May 29 through to and including June 30, 2018. During the five-week period, the Commissionaires canvassed Tuesday through to Saturday. Taking into consideration residents varying work schedules, shifts were scheduled as follows:

Tuesday & Thursday	9:00 am – 5:00 pm;
Wednesday & Friday	1:00 pm – 8:00pm; and
Saturday	9:00 am – 4:00 pm.

Shifts included the Commissionaires' travel time to and from the Windsor branch location, as well as rest breaks.

The Commissionaires, two (2) trained security guards wearing identifiable uniforms and having identification, worked together to canvass the urban area north of County Road 22. The Commissionaires successfully canvassed 3,584 homes during the canvass period.



The below chart reflects the number of properties canvassed per day:

# Concentrating in areas north of County Road 22, the attached map depicts the completed canvassed area following the five-week period. (Attachment 1)

The light and dark green on the map symbolizes properties that were canvassed with the dark green indicating notations provided from the Commissionaires such as: new home owners, more than one dog and/or comments received by the property owner. The red indicates dog owners who had purchased a dog tag in 2017 and had yet to renew for 2018.

### **Commissionaires Dog Tag Collection**

To effectively maximize and manage the efficiency of the Commissionaires services, an 'App' was created by the Information & Communications Services Department using the dog tag database for the Commissionaires to record the canvassing and collection of dog tag fees. The App, accessed by a Town provided cell phone, allowed the Commissionaires to identify which properties had already purchased dog tags in 2018 and those that had yet to do so.

Using the App, the Commissionaires were able to select each property, indicate they attended that property, and if a dog(s) resided at the property, whether a dog tag was issued, the issued dog tag number and the method of payment, as well as provide notations. The Commissionaires also recorded if the owner was home or not home at the time of their visit.

The App was 'live' to allow Administration to view which area of the municipality the Commissionaires were canvassing and to provide for current data. If a dog tag(s) was issued at Town Hall as the Commissionaires were canvassing, the App would update to reflect same.

The Commissionaires provided residents with a Dog Licence Application, together with correspondence outlining the door-to-door initiative and explaining the Licensing Program. If a resident was not home at the time of the visit, an information pamphlet and application was left at their door.

Residents were able to provide payment in the form of cash, debit or cheque to the Commissionaires. Arrangements were made to provide the Commissionaires with a cash float and debit machine, for ease of payment. Alternatively, residents could have elected to return their Dog Licence Renewal Application and payment to Town Hall Offices in person or by return mail.

Following the five-week canvass period, the Commissionaires issued 113 dog tags at the door, generating \$3,505 in dog tag sales.

In addition to the dog tags issued at the door, approximately 388 dog tags were issued at Town Hall during the canvass initiative. Information pamphlets left by the Commissionaires and/or social media posts and local media coverage contributed to the increased responsiveness.

The canvassing also provided an opportunity to bring awareness of the Licensing Program to new home owners and/or new dog owners.

The additional enforcement services provided by the Commissionaires successfully contributed to increasing compliance with the Licensing Program. A summary of the dog tags purchased over the past three (3) years is as follows:

	2016	2017	2018
Tags	1,100	1,050	1,478 (to date)
Revenue	\$19,130	\$20,452	\$36,486 (to date)

Improved accuracy of the Dog Tag Registry was a further benefit provided by the service.

With customer service at the forefront, the dog tag and licensing enforcement initiative provided a convenient opportunity for residents to purchase their dog tag(s) at their doorstep and/or notify the Town should they no longer have a dog, resulting in increased compliance and updated records.

### Consultations

Information & Communication Services Financial Services Commissionaires

### **Financial Implications**

Funding of \$10,000 was included in the 2018 Animal Control Budget for the Commissionaires' services. When preparing the 2018 Budget, the cost of the service was estimated to be recoverable from fees collected for 300 new dog tags at the \$35.00 late dog tag fee (\$10,500).

The five-week canvass period cost for the Commissionaires services was \$9,097.15, including HST. Minor miscellaneous incidental costs for the debit machine rental and Town cell phone were also incurred.

At the conclusion of the canvassing initiative, approximately 501 new dog tags were issued, inclusive of late fee and new home owner/new dog owner tag fees, exceeding the estimated 300 tags needed to recover the Commissionaires cost (approx. \$17,535).

#### Applicable **2017-18 Strategic Priorities** Make the Town of Tecumseh an even better place to live, work and invest through a shared vision for our residents and newcomers. Ensure that the Town of Tecumseh's current and future growth is built upon the principles of sustainability and strategic decision-making. $\times$ Integrate the principles of health and wellness into all of the Town of Tecumseh's plans and priorities. $\times$ Steward the Town's "continuous improvement" approach to municipal service delivery to residents and businesses. $\boxtimes$ Demonstrate the Town's leadership role in the community by promoting good governance and community engagement, by bringing together organizations serving the Town and the region to pursue common goals.

# Link to Strategic Priorities

### Communications

Not applicable	$\boxtimes$		
Website 🗆	Social Media 🛛	News Release $\ \square$	Local Newspaper $\ \square$

This report has been reviewed by Senior Administration as indicated below and recommended for submission by the Chief Administrative Officer.

Prepared by:

Christina Hebert, BA (Hons), MA, Dipl. M.A. Manager Committee & Community Services

Reviewed by:

Laura Moy, Dipl. M.M., CMMIII HR Professional Director Corporate Services & Clerk

Recommended by:

Tony Haddad, MSA, CMO, CPFA Chief Administrative Officer

AttachmentAttachmentNumberName1Dog Enforcement Properties Map